



# SOFAZ Presentation

Rome, June 2016

# Content

- SOFAZ's mission and governance structure
- Impact on Azerbaijan economy
- SOFAZ Investment Strategy
- Accountability and Transparency
- SOFAZ's investments in Italy

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# National Oil Strategy

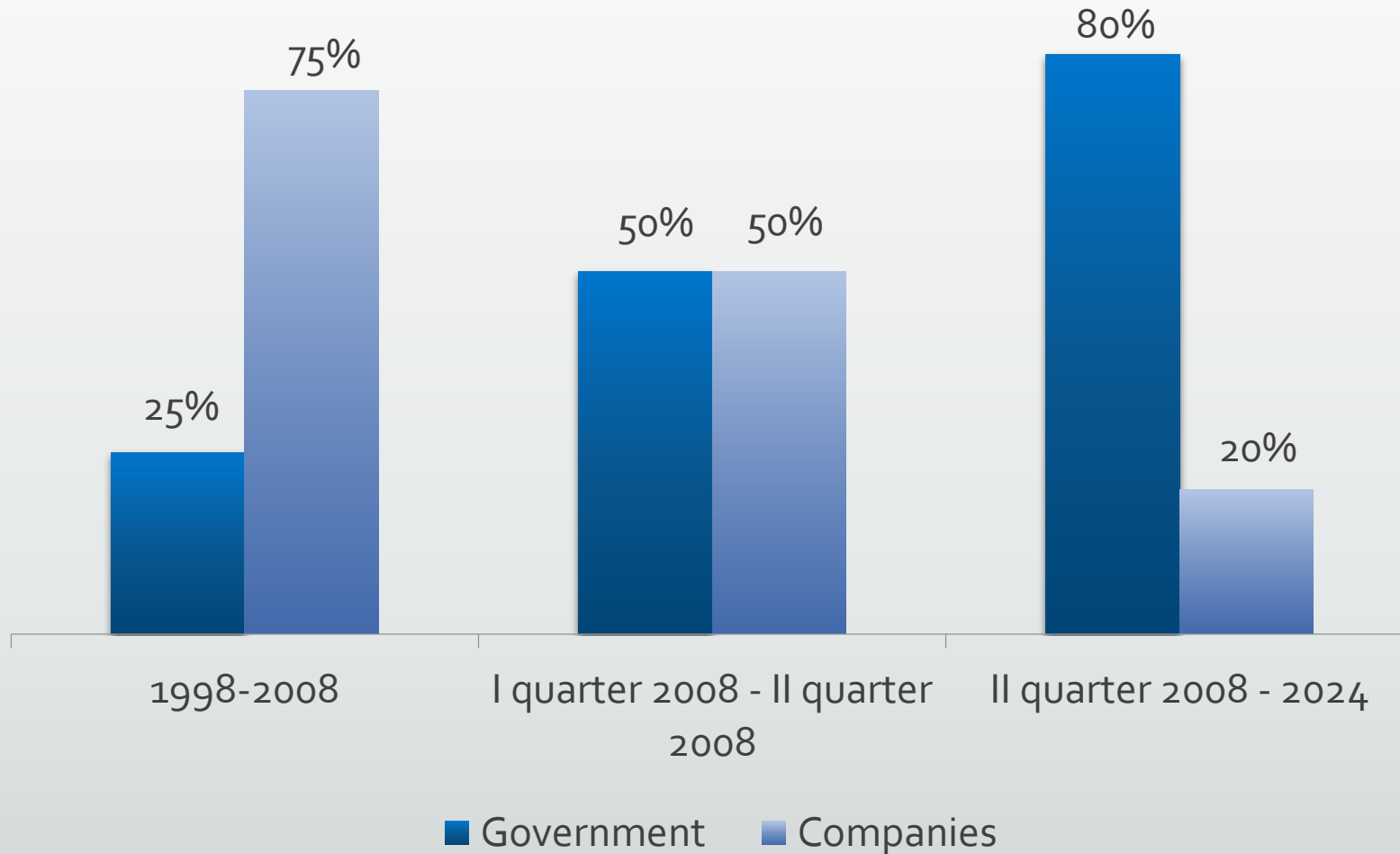
- Development of oil and gas resources with foreign capital and technologies
- Development of multiple export routes
- Establishment of prudent oil revenue management framework in anticipation of substantial oil revenues



# Objectives and main features

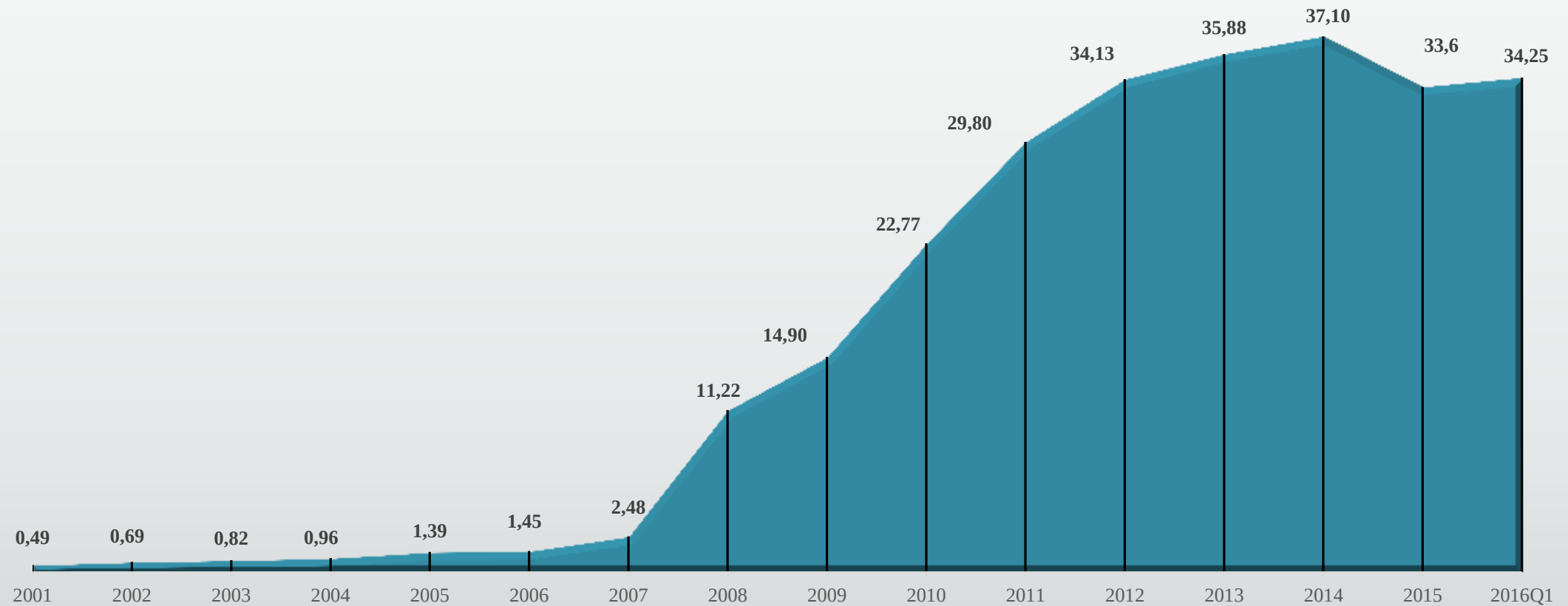
- Objectives:
  - Preservation of macroeconomic stability
  - Transformation of depletable hydrocarbon reserves into financial assets ensuring perpetual income for current and future generations
- Main features:
  - Sovereign Wealth Fund
  - Extra budgetary government institution
  - Separate legal entity

# Government share in profit oil



# SOFAZ assets during 2001-2016(Q1)

*(USD billion, 31.03.2016)*



# Legal framework and Governance structure

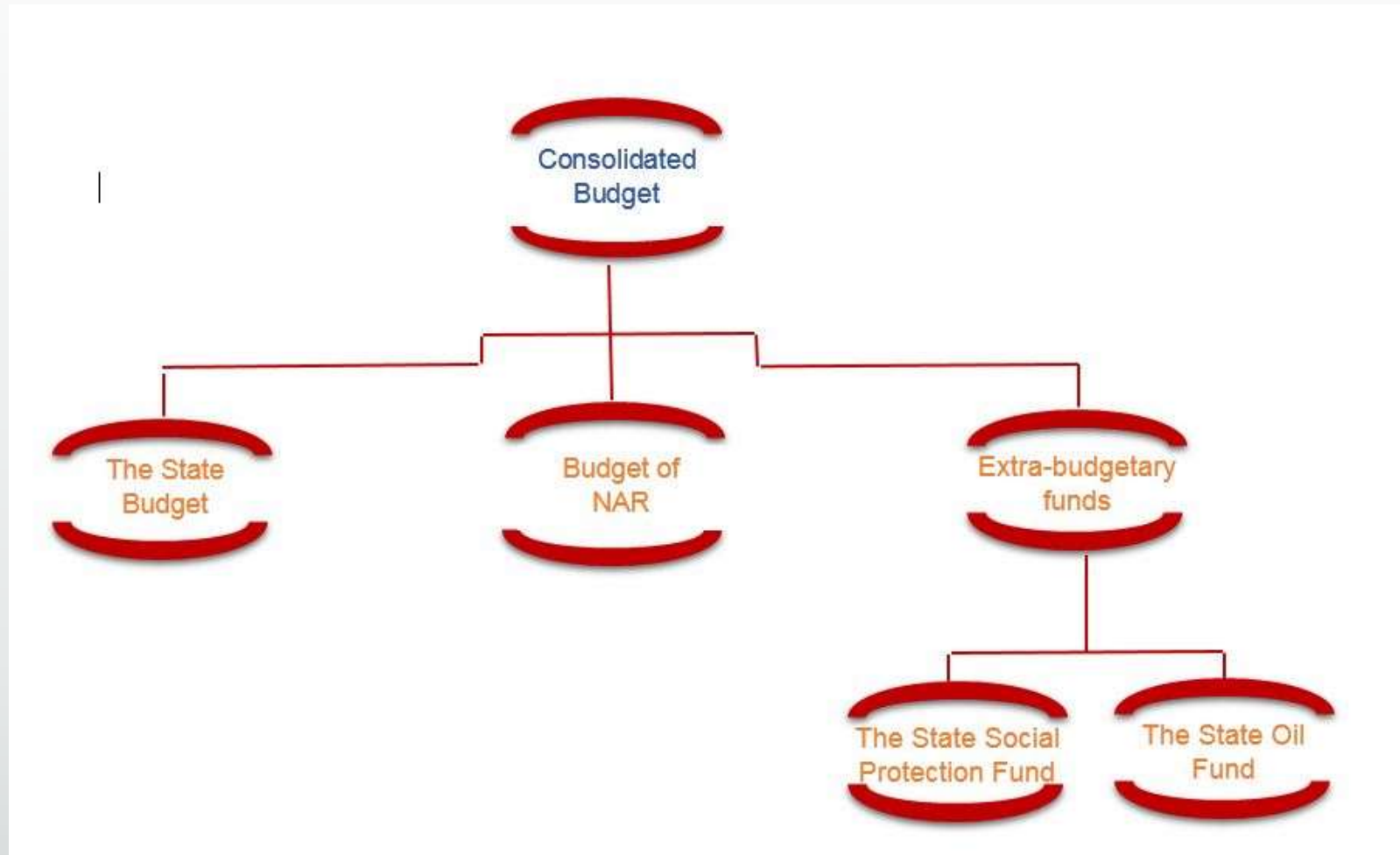
- Legal framework
  - Statute of SOFAZ
  - Investment Guidelines
  - Investment Policy



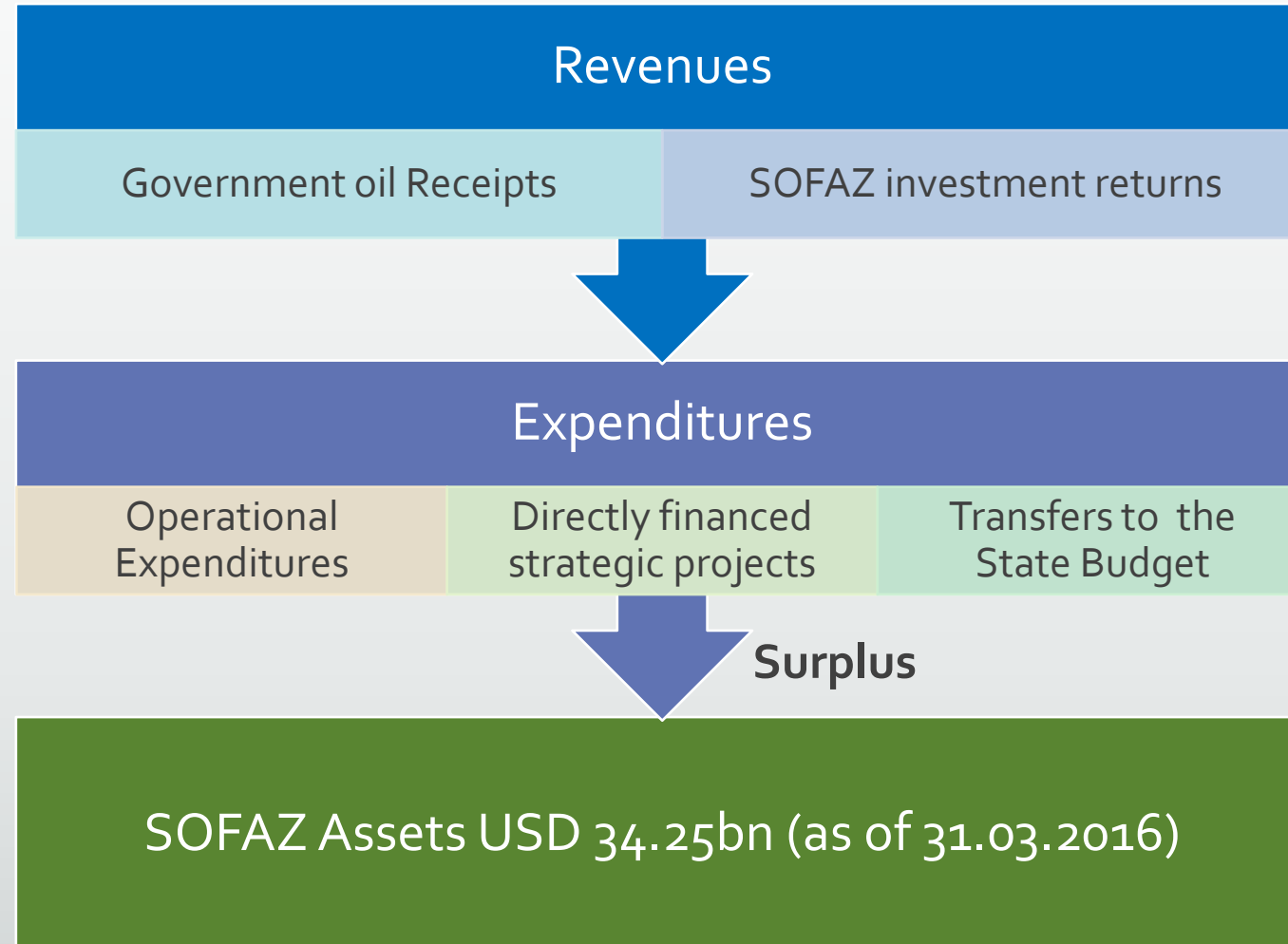
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# SOFAZ budget as a part of consolidated budget

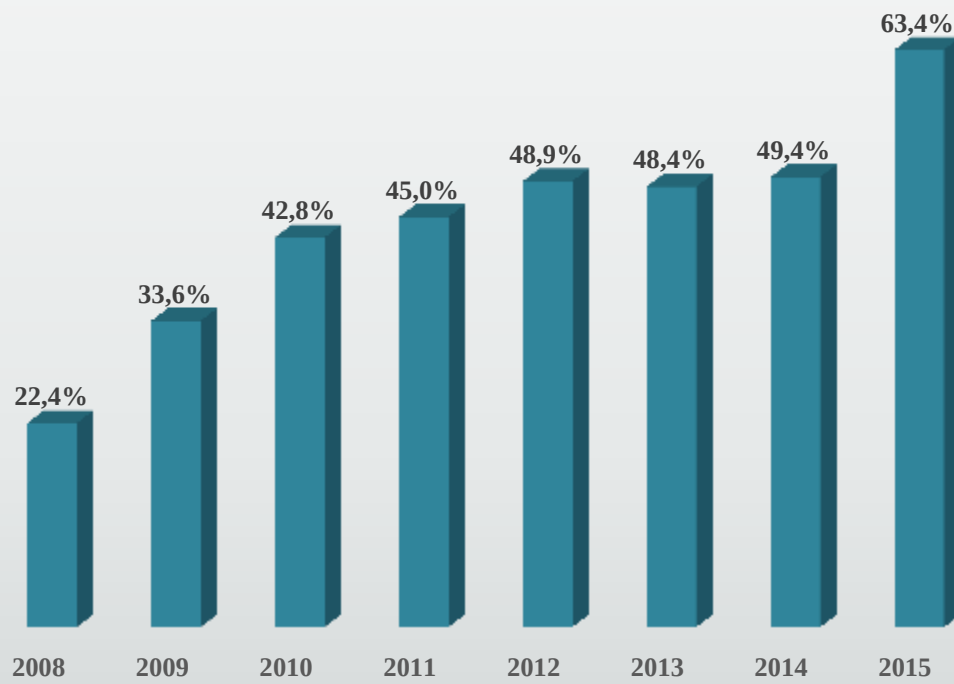


# Funding and withdrawals



# National economy and oil fund

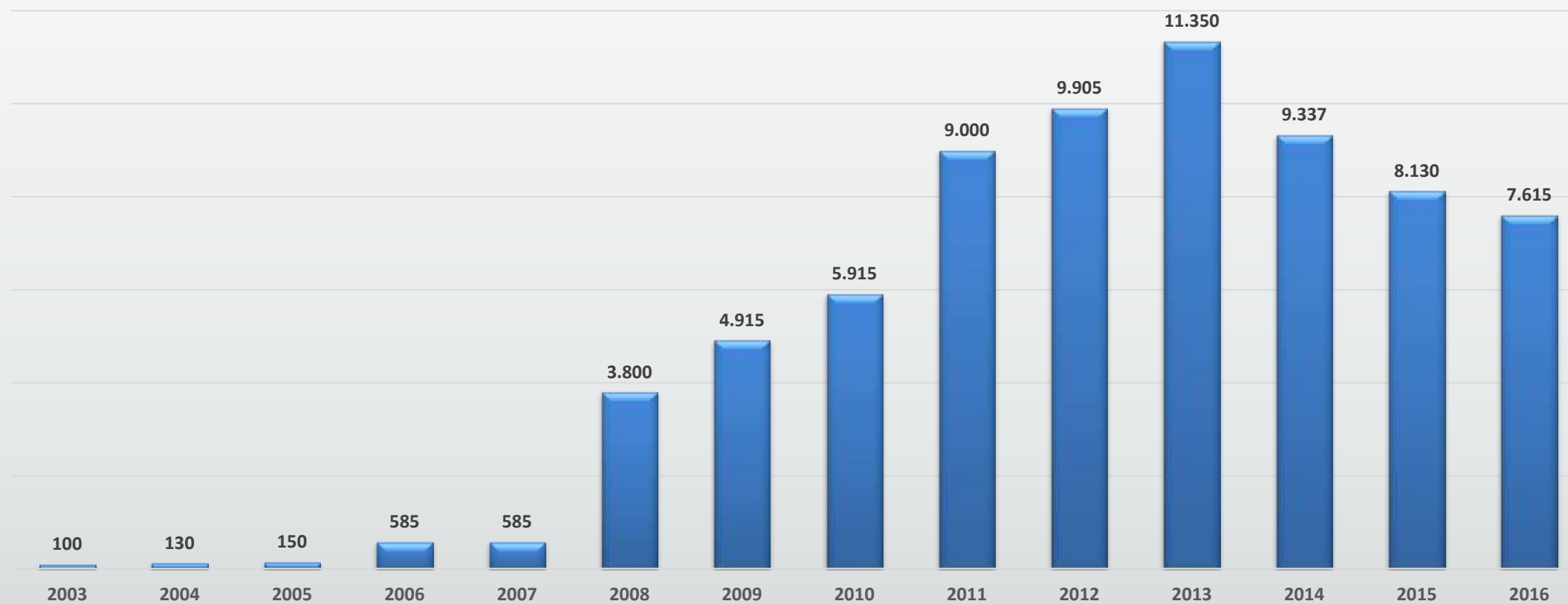
SOFAZ's assets as a percentage of GDP  
(in terms of manat)



SOFAZ reserve level, 2001-2016Q1 (31.03.2016)



# SOFAZ transfers during 2001-2016 (AZN million)



# Ongoing and completed projects

| Projects                                                            | Start | End  | Status    | Expenditure Allocated<br>( as 31.03.2016, USD mln) |
|---------------------------------------------------------------------|-------|------|-----------|----------------------------------------------------|
| Improving social conditions of refugees and IDPs                    | 2001  | -    | Ongoing   | 2333.3                                             |
| BTC Pipeline                                                        | 2002  | 2006 | Completed | 312.6                                              |
| Formation of the statutory capital of Azerbaijan Investment Company | 2006  | 2006 | Completed | 102.7                                              |
| Reconstruction of the Samur-Absheron irrigation system              | 2006  | 2018 | Ongoing   | 1531.3                                             |
| Constructing a water pipeline from Oguz-Gabala region to Baku       | 2006  | 2011 | Completed | 950.5                                              |

# Ongoing and completed projects

| Projects                                                                                                      | Start | End  | Status    | Expenditure Allocated<br>( as 31.03.2016, USD mln) |
|---------------------------------------------------------------------------------------------------------------|-------|------|-----------|----------------------------------------------------|
| Baku-Tbilisi-Kars Railway                                                                                     | 2007  | 2016 | Ongoing   | 589.6                                              |
| State Program on education of Azerbaijani youth abroad                                                        | 2007  | 2015 | Completed | 190.5                                              |
| "STAR" Oil Refinery Complex in Turkey - 40% share of AR<br>(total cost 5,6 USD bln, equity share 1,9 USD bln) | 2013  | 2018 | Completed | 760                                                |
| "Southern Gas Corridor"<br>(51% share of AR)                                                                  | 2014  | 2018 | Ongoing   | 887.8                                              |

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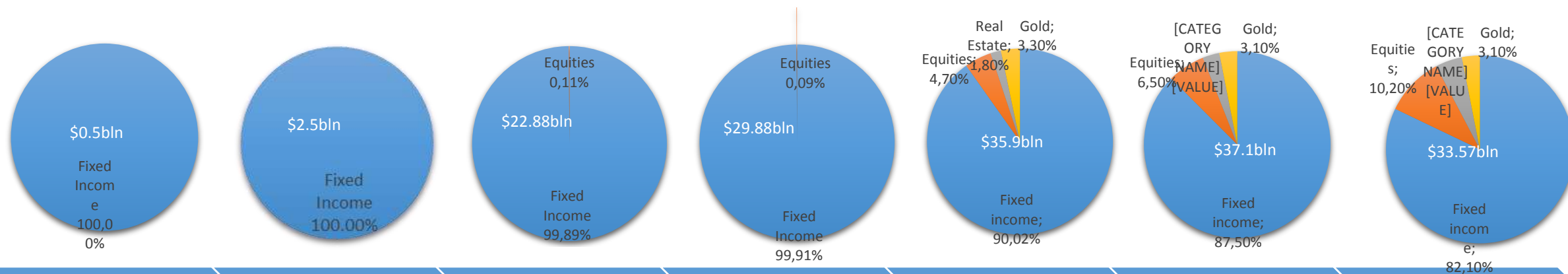
# SOFAZ Investment Policy

| Currency Allocation |                                                        |
|---------------------|--------------------------------------------------------|
| 50%                 | USD                                                    |
| 35%                 | EUR                                                    |
| 5%                  | GBP                                                    |
| Up to 10%           | Currencies of countries with minimum credit rating "A" |

| Asset Allocation |                        |
|------------------|------------------------|
| 70%              | Fixed Income           |
| Up to 15%        | Equity, Private Equity |
| Up to 10%        | Real Estate            |
| Up to 5%         | Gold                   |

- Managing credit risk exposure: credit rating limits (at least 95% investment grade securities)
- Derivatives can only be used for hedging purposes

# Major milestones (2001 – 2015)



2001

2007

2010

2012

2013

2014

2015

I. First investments were made.

I. Awarded with UN Public Service Award.  
II. Assets reached USD 2 billion.

I. Started investing into private equity

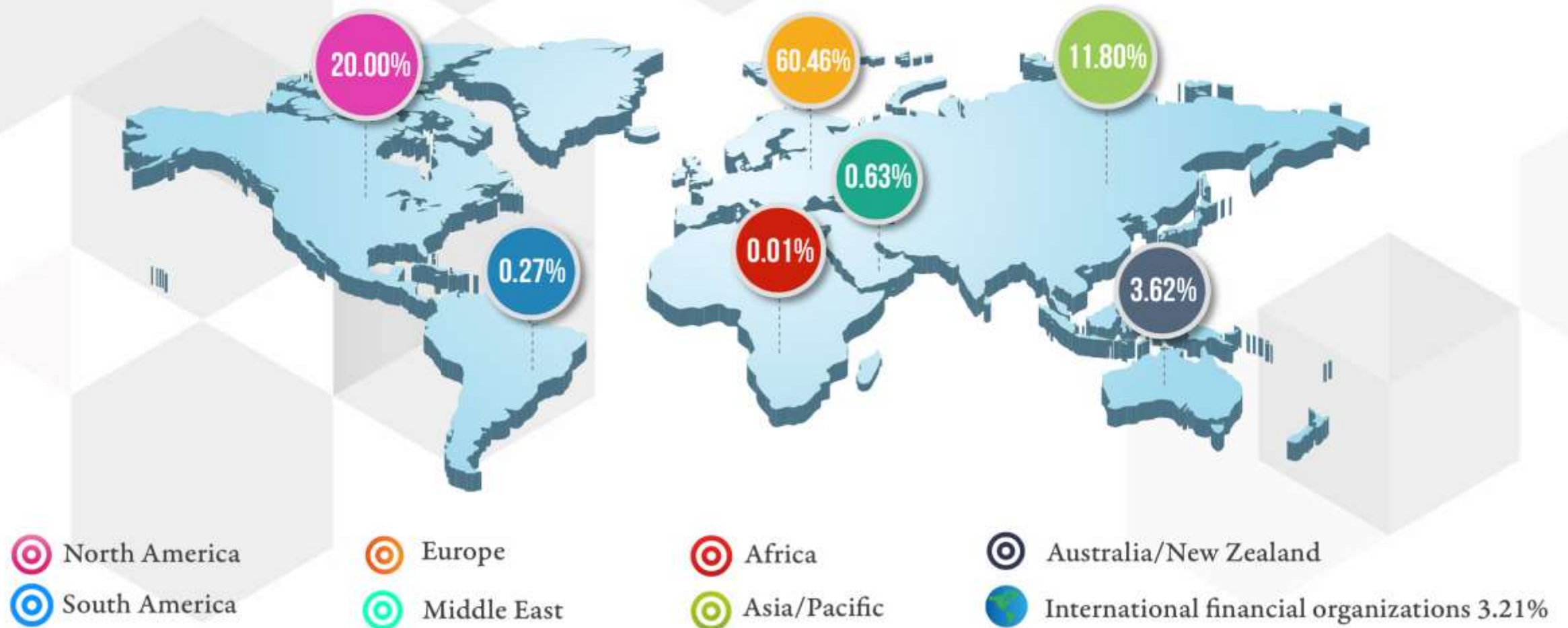
I. Assets reached US\$ 30 billion  
II. Starts investing into public equity, gold, real estate  
III. New currencies introduced to the portfolio  
IV. Commitment to IFC Catalyst Fund

I. Commitment to IFC Global Infrastructure Fund  
II. Total amount of gold purchased reached 30 tons  
III. 20 tons of the purchased gold was brought to Azerbaijan

I. Further investments made to Public Equities  
II. First time public equity indexes replicated in-house  
III. SAA amended

I. Real Estate investment made in Japan  
II. Further investments made to Real Estate through real estate funds  
III. Public Equity investments reached to USD 2.45 billion

## SOFAZ'S INVESTMENT PORTFOLIO BREAKDOWN BY GEOGRAPHIC REGIONS (AS OF 31.03.2016)



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# Accountability and Transparency

- According to legislation
  - Fund is to disclose all information about its activity through:
    - *Quarterly and annual reports*
    - *Regular press conferences*
    - *Regularly updated website*
  - Fund has to be audited by an external independent auditor

# Progress on SWF Linaburg-Maduell Transparency Index

| Country                    | Fund                                           | 2012 score | Change in percentage points |         |         |
|----------------------------|------------------------------------------------|------------|-----------------------------|---------|---------|
|                            |                                                |            | 2009–12                     | 2007–09 | 2007–12 |
| Funds first scored in 2007 |                                                |            |                             |         |         |
| Norway                     | Government Pension Fund-Global                 | 98         | 1                           | 5       | 6       |
| New Zealand                | Superannuation Fund (PR)                       | 94         | 0                           | 2       | 2       |
| Chile                      | Economic and Social Stabilization Fund         | 91         | 9                           | 20      | 29      |
| United States              | Alaska Permanent Fund                          | 91         | 0                           | 19      | 19      |
| Australia                  | Future Fund (PR)                               | 89         | 9                           | 12      | 21      |
| Azerbaijan                 | State Oil Fund                                 | 88         | 12                          | 10      | 22      |
| Canada                     | Alberta Heritage Savings Trust Fund            | 86         | 13                          | –5      | 8       |
| Timor-Leste                | Petroleum Fund                                 | 85         | 0                           | –2      | –2      |
| Trinidad and Tobago        | Heritage and Stabilization Fund                | 83         | 0                           | 34      | 34      |
| Singapore                  | Temasek Holdings                               | 76         | 3                           | 19      | 22      |
| Kuwait                     | Kuwait Investment Authority                    | 73         | 10                          | 15      | 25      |
| Kazakhstan                 | National Fund                                  | 71         | 6                           | 7       | 13      |
| Korea                      | Korea Investment Corporation                   | 69         | 9                           | 24      | 33      |
| Singapore                  | Government of Singapore Investment Corporation | 66         | 1                           | 56      | 57      |
| United Arab Emirates       | Mubadala Development Company                   | 65         | 6                           | 45      | 51      |
| China                      | China Investment Corporation                   | 64         | 7                           | 33      | 40      |
| Malaysia                   | Khazanah Nasional                              | 59         | 15                          | 6       | 21      |
| United Arab Emirates       | Abu Dhabi Investment Authority                 | 58         | 0                           | 56      | 56      |

# EITI in Azerbaijan

- EITI is:

For foreign and national extractive industries companies

**“Publish what you pay”**

For host governments of the extractive industries

**“Publish what you receive”**

- EITI Secretariat of Azerbaijan is hosted by SOFAZ
- First ever EITI Report published (March, 2005)
- Azerbaijan regularly discloses EITI reports (14 reports published)
- All extractive industries companies are engaged in EITI implementation
- Civil Societies are actively involved in EITI

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# SOFAZ's Investments in Italy

- FIXED INCOME – EUR 510 mln.
- EQUITIES – EUR 45 mln.
- REAL ESTATE – EUR 100 mln.

Q&A