



MINISTRY OF ECONOMIC DEVELOPMENT AND INVESTMENTS

INVESTMENT POLICY DEPARTMENT

Invest in Armenia



2017



CONTENT OUTLINE

SOCIO - ECONOMIC OVERVIEW

MARKET & TRADE OVERVIEW

TAXATION & INCENTIVES

PROMISING SECTORS

INVESTMENT OPPORTUNITIES





REPUBLIC OF ARMENIA



YEREVAN
THE CAPITAL CITY



Currency – Armenian Dram (AMD)

Currency rates / 2016 average
1 USD - 480,5 AMD

POPULATION

3,000,000 (approx.)

TOTAL AREA

29.800 sq./km

GOVERNMENT

Parliamentary Republic

LANGUAGE

Armenian
(English and Russian languages
widely used)

TIME & DOMAIN ZONE

UTC /GMT +4:00
.AM



REPUBLIC OF ARMENIA

GEORGIA

866

VILLAGES

10

REGIONS (MARZES)

12

DISTRICTS OF THE
CAPITAL CITY

48

CITIES AND TOWNS

IRAN

DEMOGRAPHIC STATISTICS

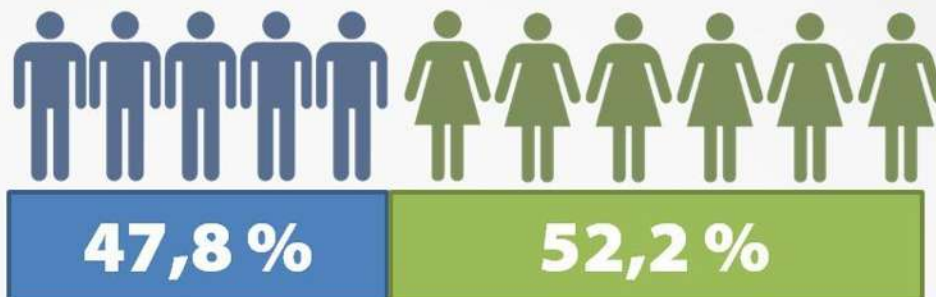
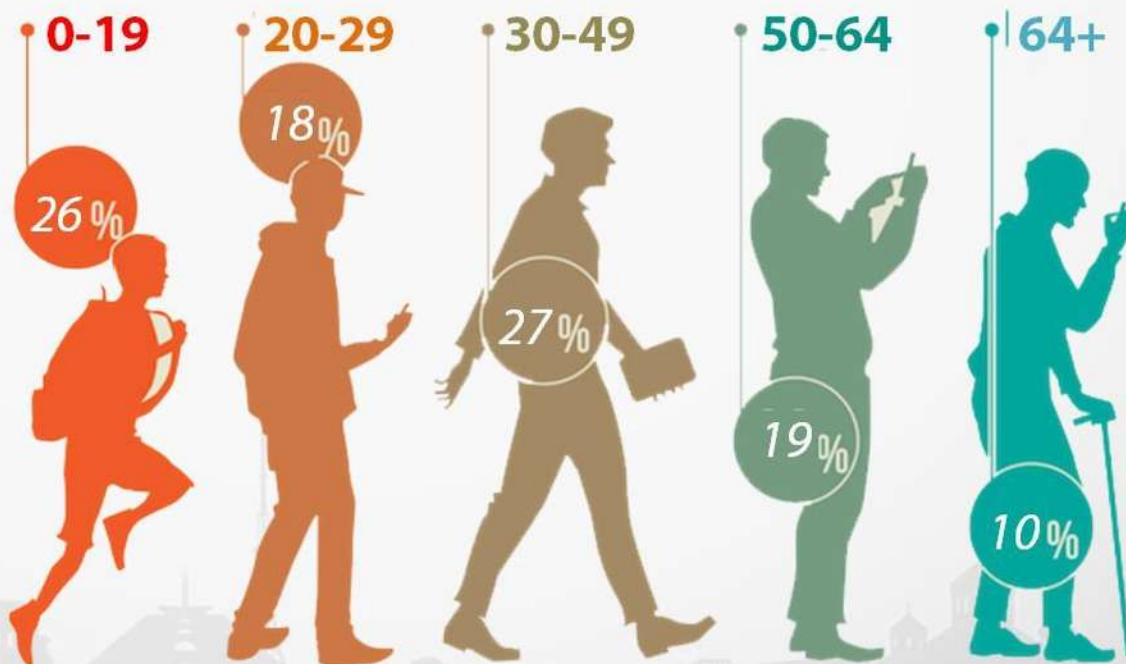
TOTAL
POPULATION
2.998.600

URBAN
1.907.400
RURAL
1.091.200

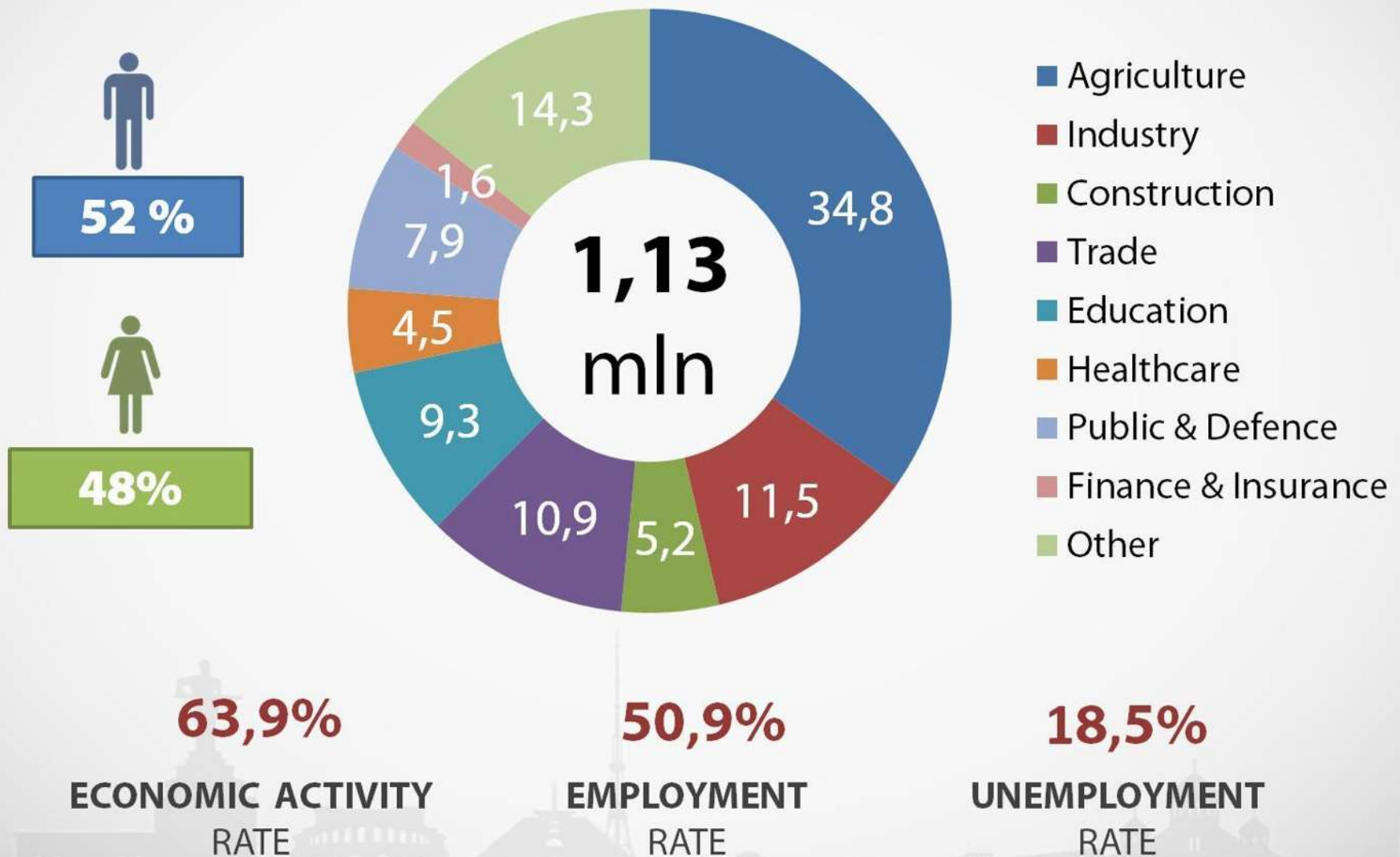
PENSION
AGE



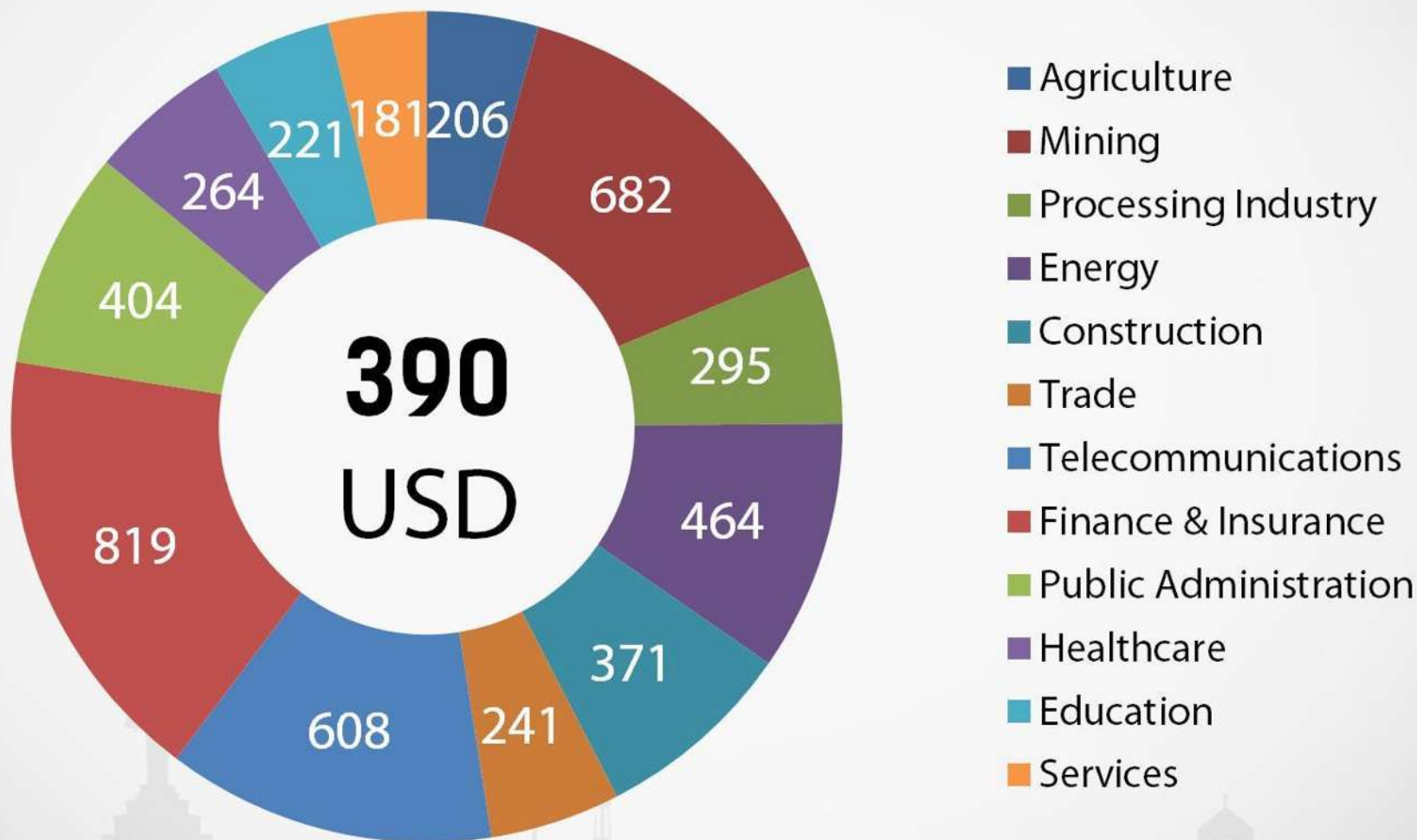
63



EMPLOYMENT IN ARMENIA



AVERAGE SALARIES



As of 2016 the average monthly salary in Armenia is 187,000 AMD

ARMENIAN DIASPORA

Estimate of Armenian Diaspora

- 8,000,000 -

UNITED STATES

1,5 M

FRANCE

0,5 M

GEORGIA

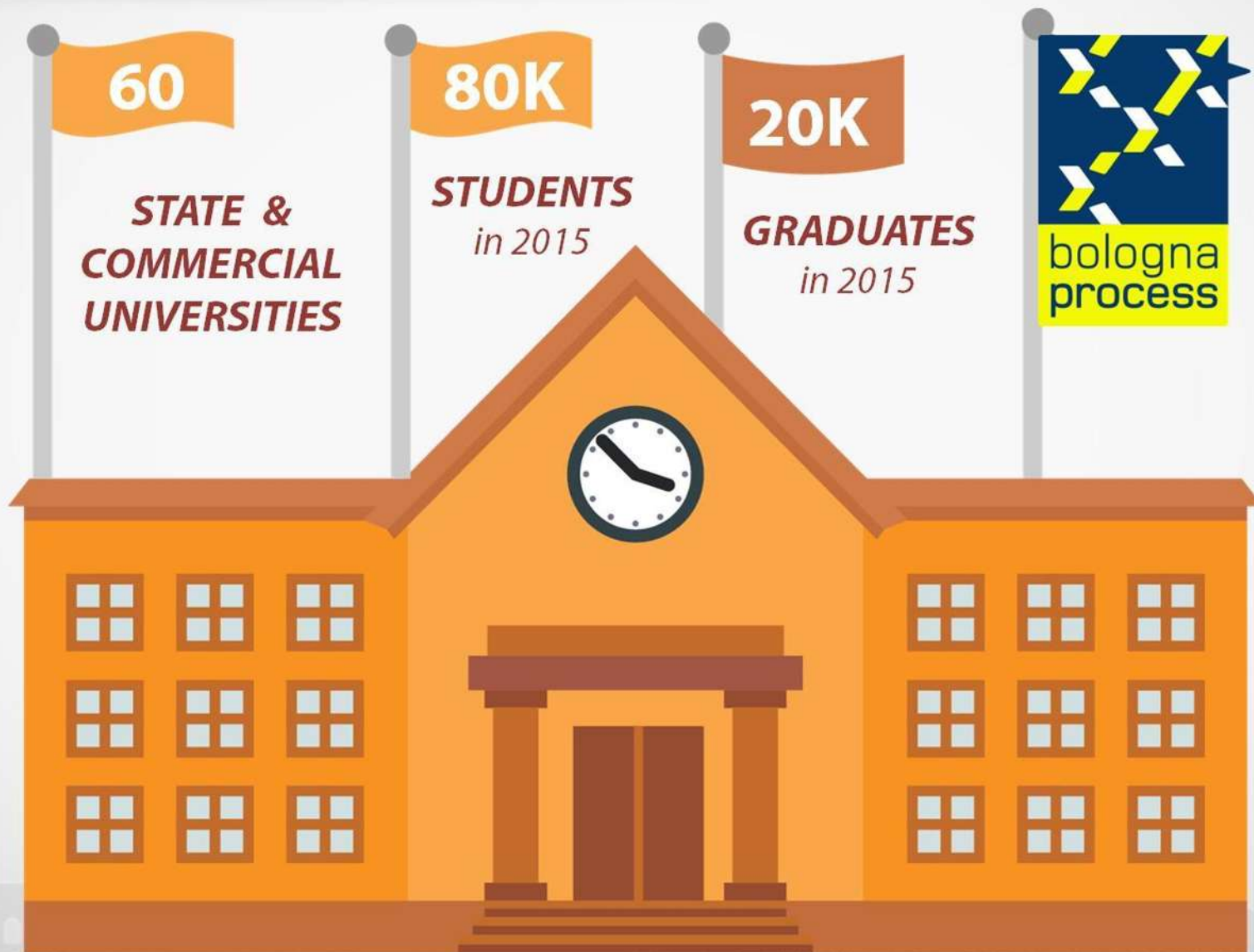
0,45 M

RUSSIA

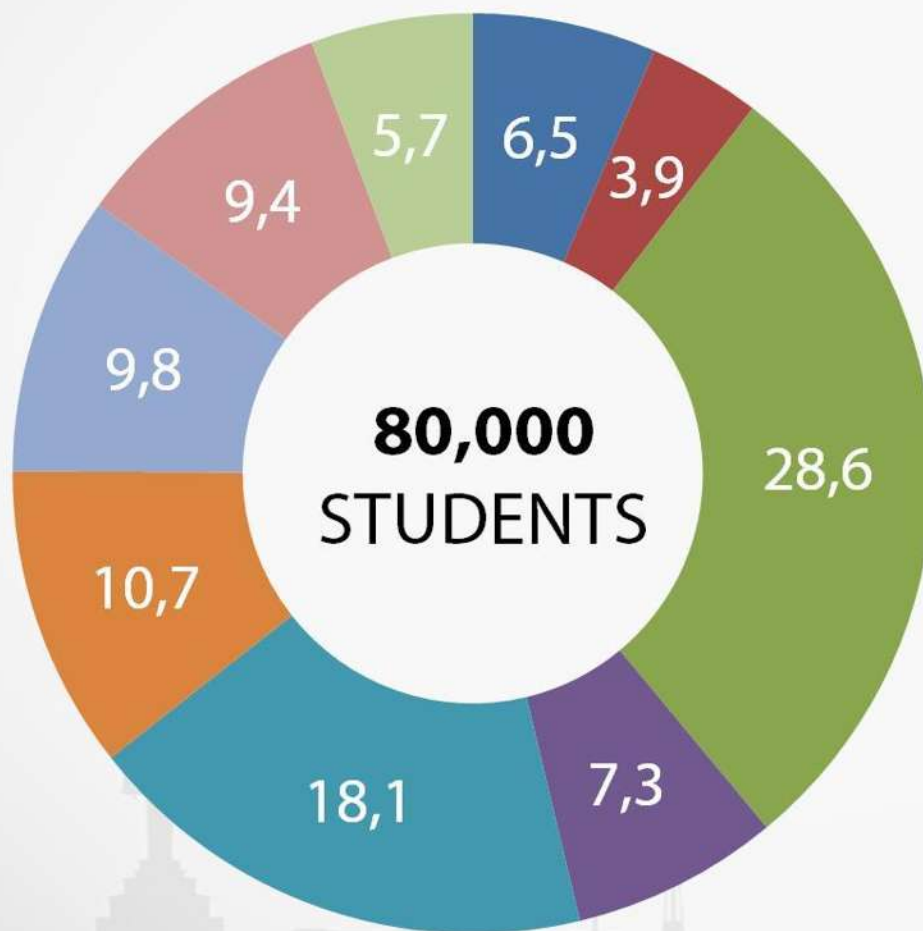
2,5 M



EDUCATION IN ARMENIA



STUDENTS BY SPECIALITY

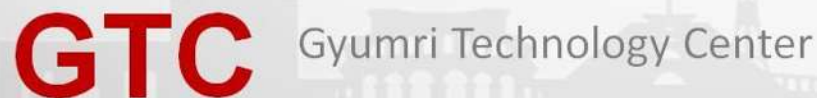


- IT & Mathematics
- Natural Sciences
- Humanities
- Healthcare
- Economics & Management
- Education & Pedagogy
- Industry & Services
- Agronomy & Food
- Arts

RESEARCH & DEVELOPMENT



TECHNOPARKS , FREEZONE, INCUBATOR



INTERNET ACCESS

2,2
MLN. USERS

98%
COUNTRY COVERAGE

1\$
PER 1 MBPS
/ MONTH

*Average internet
speed in Mbps**



Sources: Akamai,
Bandwidthplace.com,
Numbeo

E-SOCIETY

GOVERNMENT

Legal databases, visas,
tracking the progress of
letters, applications,
requests

WWW.E-GOV.AM

REGISTER

System allows online
registration of legal entities in
a matter of minutes

WWW.E-REGISTER.AM

CADASTRE

Online submission of
requests for registering
rights over real estate and
movables

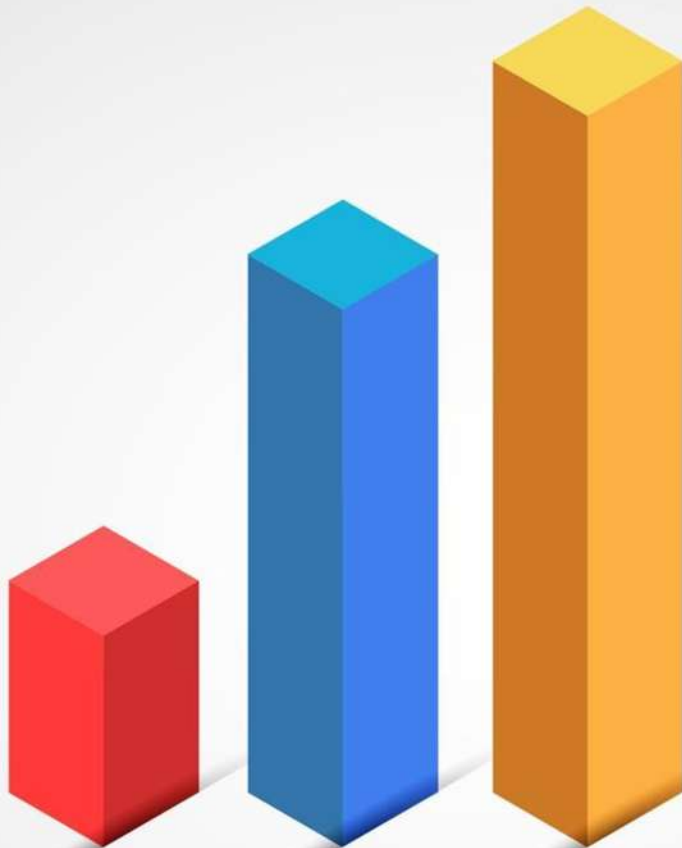
WWW.E-CADASTRE.AM

PAYMENTS

Online payments of duties,
fees and administrative fines
collected for services
delivered by state or local
government bodies.

WWW.E-PAYMENTS.AM



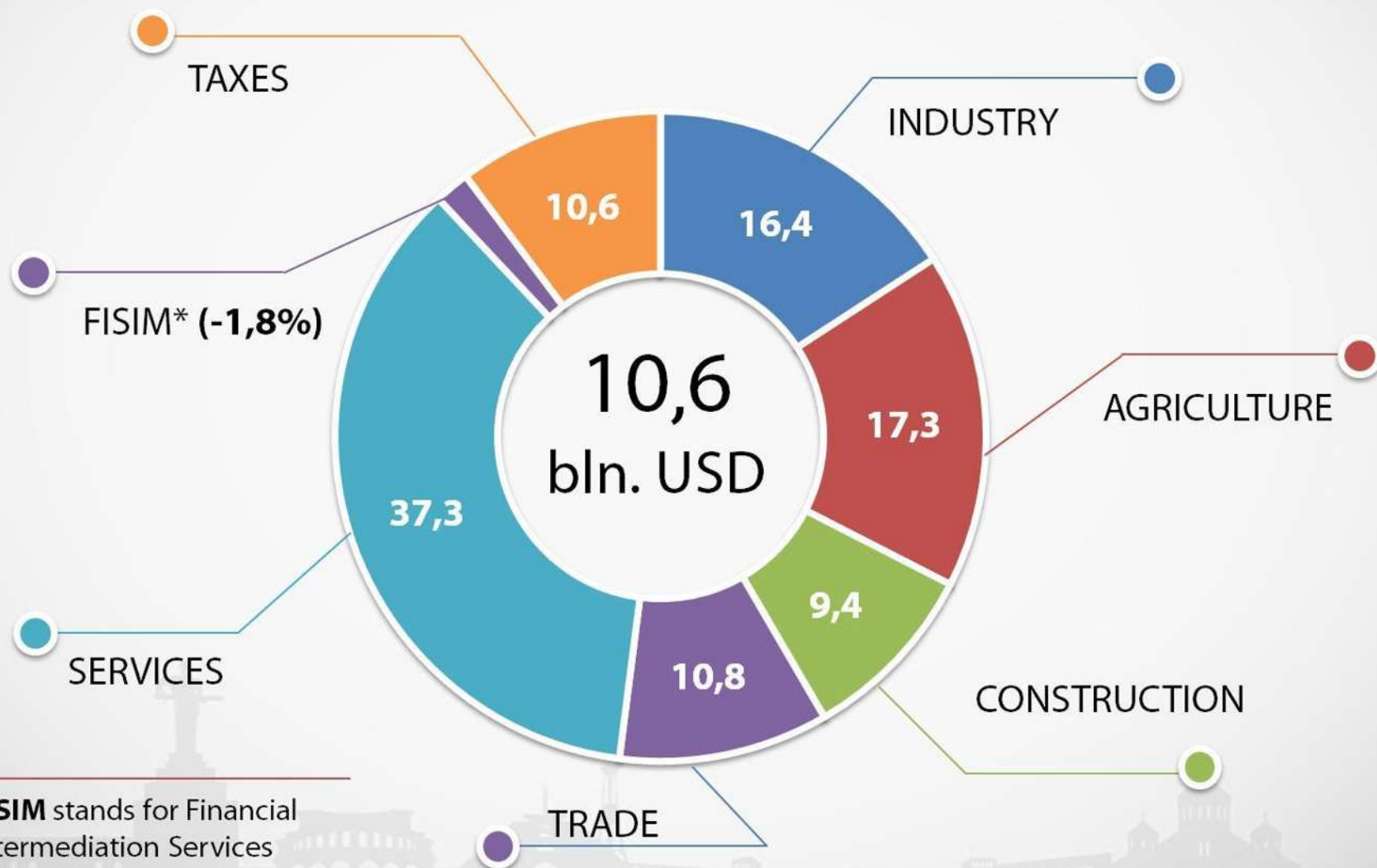


**MACRO
ECONOMIC
PERFORMANCE**

GDP GROWTH



GDP STRUCTURE



FISIM stands for Financial
Intermediation Services
Indirectly Measured

GDP STRUCTURE BY YEARS

	2010	2011	2012	2013	2014	2015
INDUSTRY	15.4	17.1	16.0	16.3	16.2	16.4
AGRICULTURE	17.0	20.3	17.9	18.4	18.5	17.3
CONSTRUCTION	17.3	13.0	11.7	10.5	9.2	9.4
TRADE	12.9	12.6	12.1	12.0	11.7	10.8
SERVICES	27.9	28.5	33.8	33.7	35.2	37.3
TAXES	11.2	10.9	10.7	11.1	11.3	10.6
FISIM	-1.9	-2.5	-2.2	-2.0	-2.1	-1.8

INFLATION RATES



ECONOMIC RATING

DOING BUSINESS INDEX 2017



Among 190 countries



WORLD BANK GROUP

ECONOMIC FREEDOM INDEX 2017



Among 186 countries



FDI INFLOW

Cumulative FDI in 2010-2016

- \$ 3,100,000,000 -

ARGENTINA

\$144,7 M

FRANCE

\$ 524,4 M

GERMANY

\$ 162,2 M

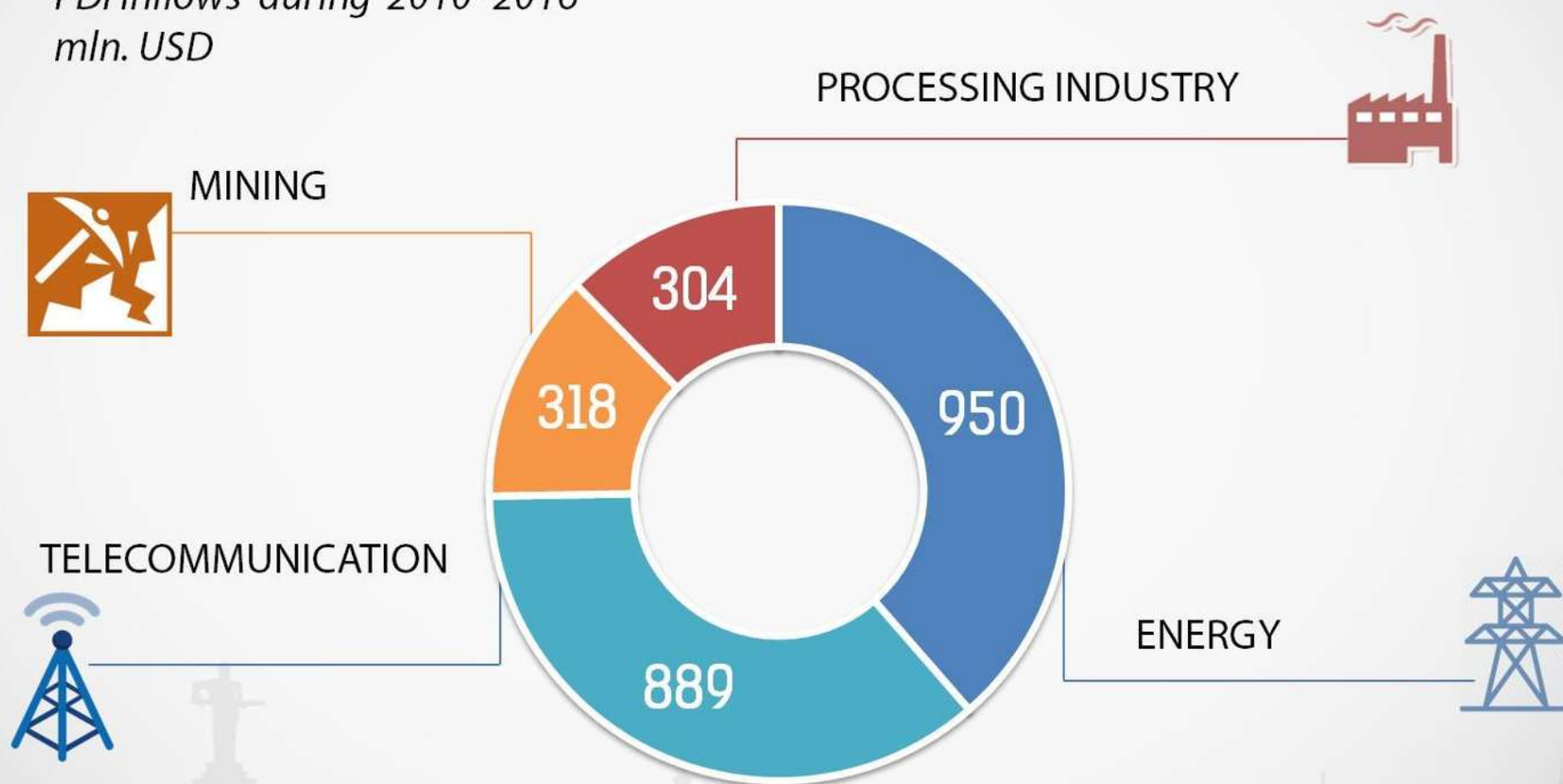
RUSSIA

\$ 1,37 BN



FDI STRUCTURE

*FDI inflows during 2010-2016
mln. USD*



LATEST INVESTMENTS



**4 STAR HOTEL IN YEREVAN
BY DOUBLE TREE HILTON**



**UWC INTERNATIONAL SCHOOL
IN DILIJAN**



**AMULSAR GOLD MINING PROJECT
LYDIAN INTERNATIONAL**



**HYDROPOWER STATION
BY U.S. CONTOUR GLOBAL**

LAW ON FDI

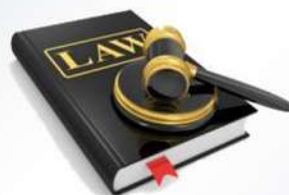
100% OWNERSHIP PERMITTED

STABILIZATION CLAUSE

Guarantees against changes of legislation on investments for 5 years

NO RESTRICTIONS

Unrestricted access to any sector and geographic location within country



EQUAL TREATMENT

Legal regime no less favorable than that of nationals, unless a more favorable regime is provided by a respective treaty

LAND OWNERSHIP

Companies registered by a foreigner in Armenia have the right to buy land. Foreign citizens can have long-term lease contracts.

- Free exchange of foreign currencies
- No restrictions on remittances
- Free repatriation of profit
- No restrictions on staff recruitment

INTERNATIONAL TREATIES



PROMOTION AND RECIPROCAL PROTECTION OF INVESTMENTS

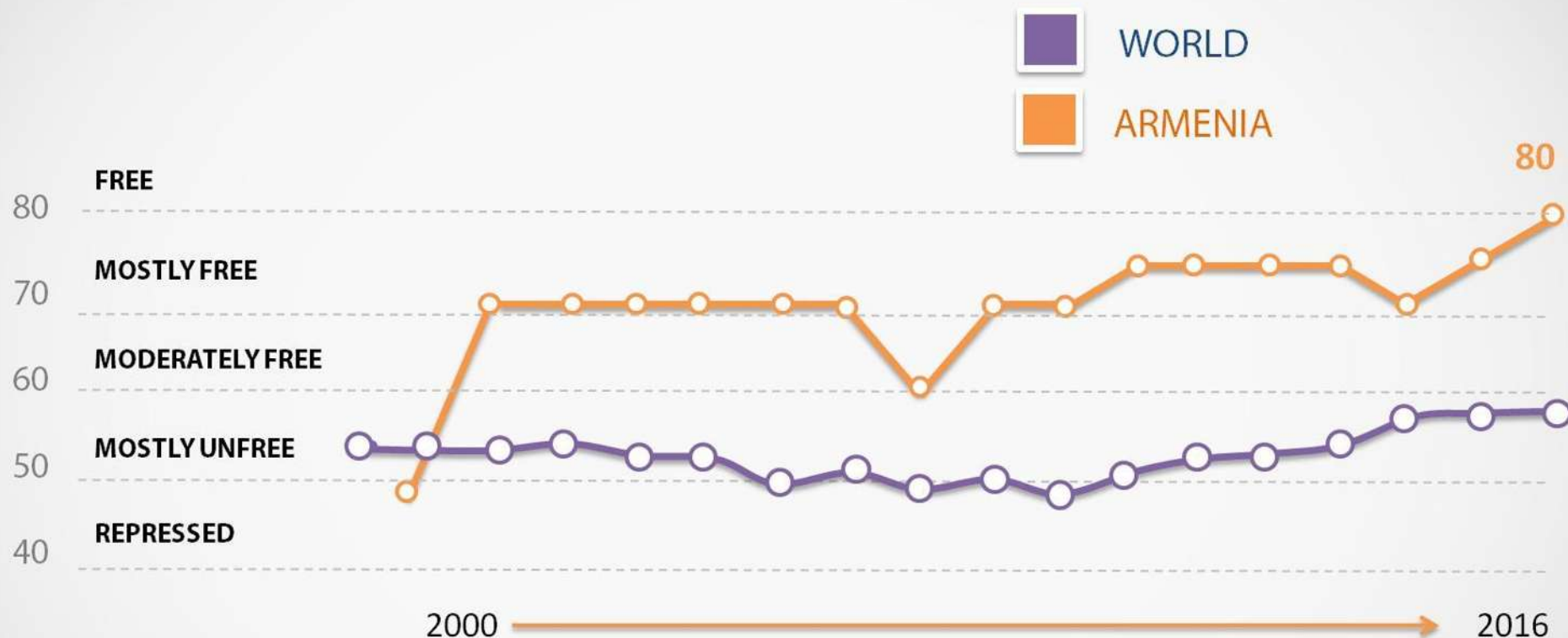
Argentina, Austria, Belgium and Luxemburg, Belarus, Bulgaria, Canada, China, Cyprus, Egypt, Finland, France, Georgia, Germany, Greece, India, Iran, Iraq, Israel, Italy, Jordan, Kazakhstan, Kuwait, Kyrgyzstan, Latvia, Lebanon, Lithuania, Netherlands, Qatar, Romania, Russian Federation, Sweden, Switzerland, Syria, Tajikistan, Turkmenistan, Ukraine, UAE, UK, USA, Uruguay, Vietnam



DOUBLE TAXATION AND THE PREVENTION OF FISCAL EVASION

UK, UAE, Austria, Belgium, Bulgaria, Belarus, Canada, Switzerland, China, Cyprus, Czech Republic, Estonia, Spain, Finland, France, Georgia, Greece, Croatia, Hungary, India, Iran, Italy, Kazakhstan, Lebanon, Lithuania, Luxembourg, Latvia, Moldova, Netherlands, Poland, Qatar, Romania, Russian Federation, Syria, Thailand, Turkmenistan, Ukraine, Germany, Ireland, Kuwait, Slovenia, Indonesia, Tajikistan, Serbia

INVESTMENT FREEDOM INDEX



FINANCIAL SYSTEM



CENTRAL
BANK OF
ARMENIA



18
BANKS



35
CREDIT
ORGANIZATIONS



9
INSURANCE
COMPANIES

HSBC



ACBA-CREDIT AGRICOLE



30 BILLION AMD

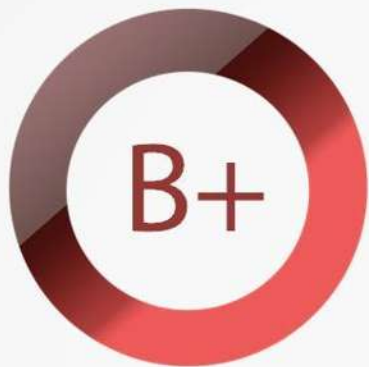
Total capital requirement for banks
Approx. 62M USD

CURRENCY STABILITY



* Currencyrates/charts-xe.com

FINANCIAL RATING



with a Stable Outlook

FitchRatings

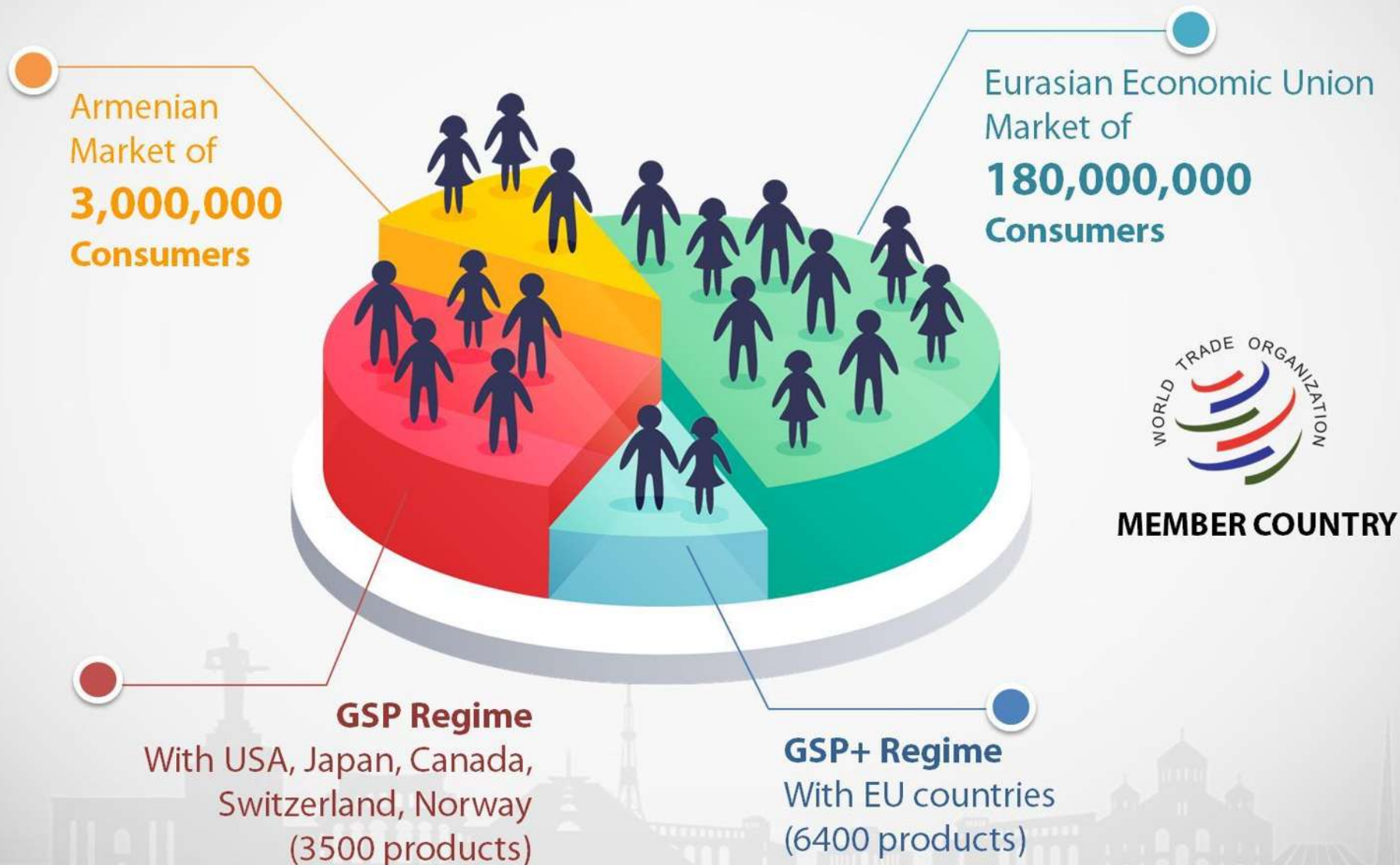


with a Stable Outlook

MOODY's



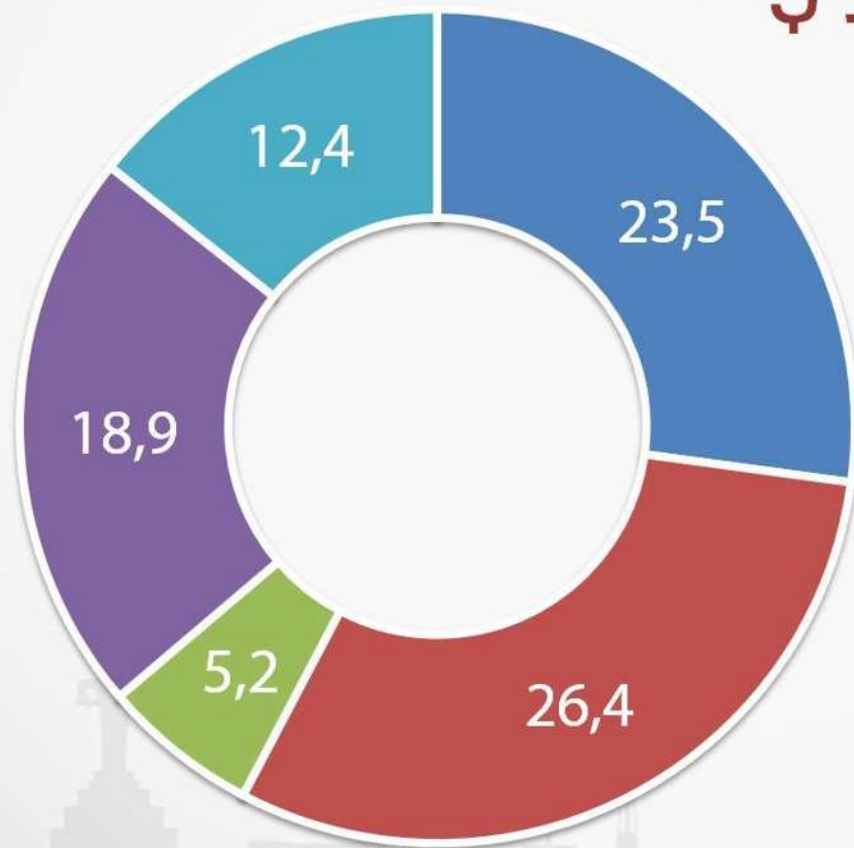
MARKET & TRADE



MAIN EXPORTS

Total exports in 2016

- \$ 1,783,000,000 -

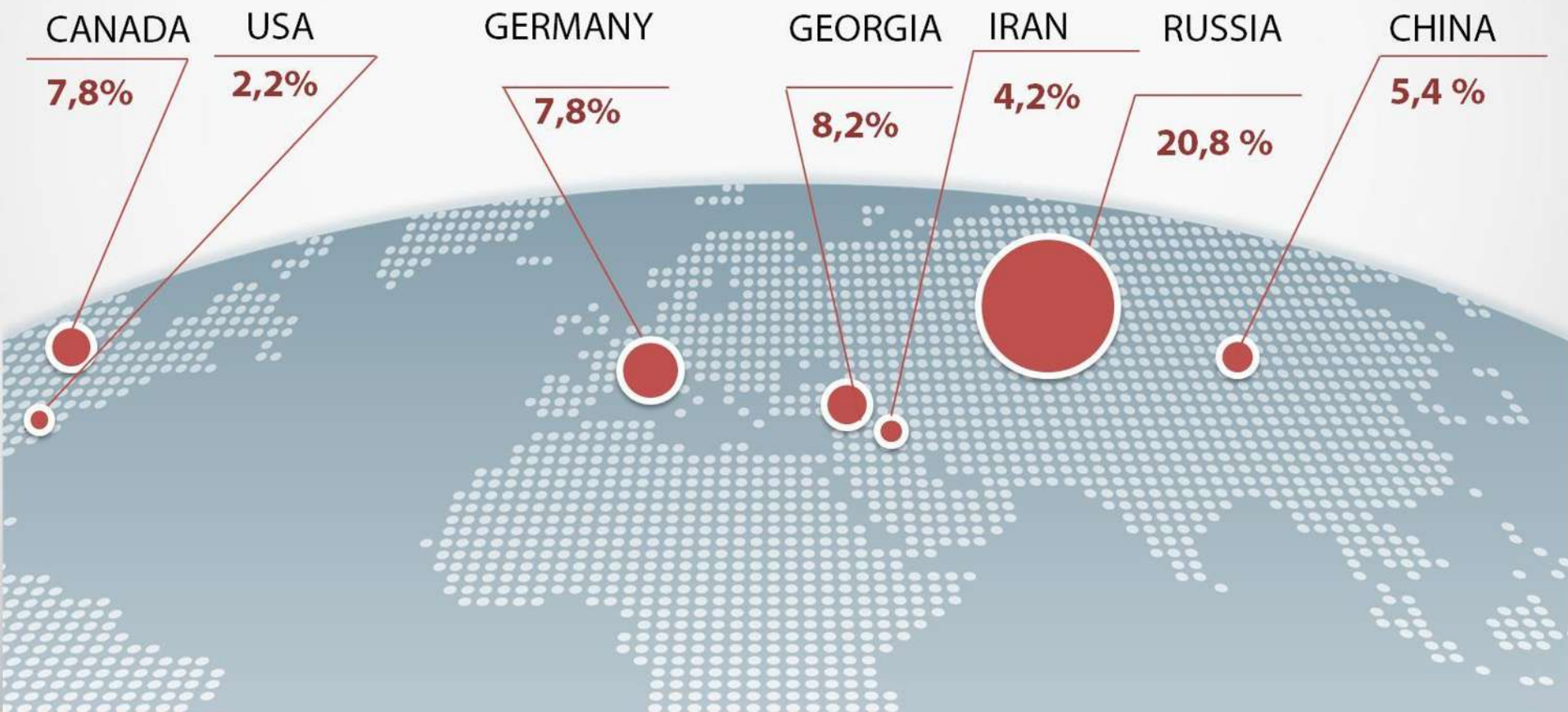


- Processed Food
- Mining Products
- Textile
- Precious, semi-precious stones, metals, articles
- Non-precious metals and articles

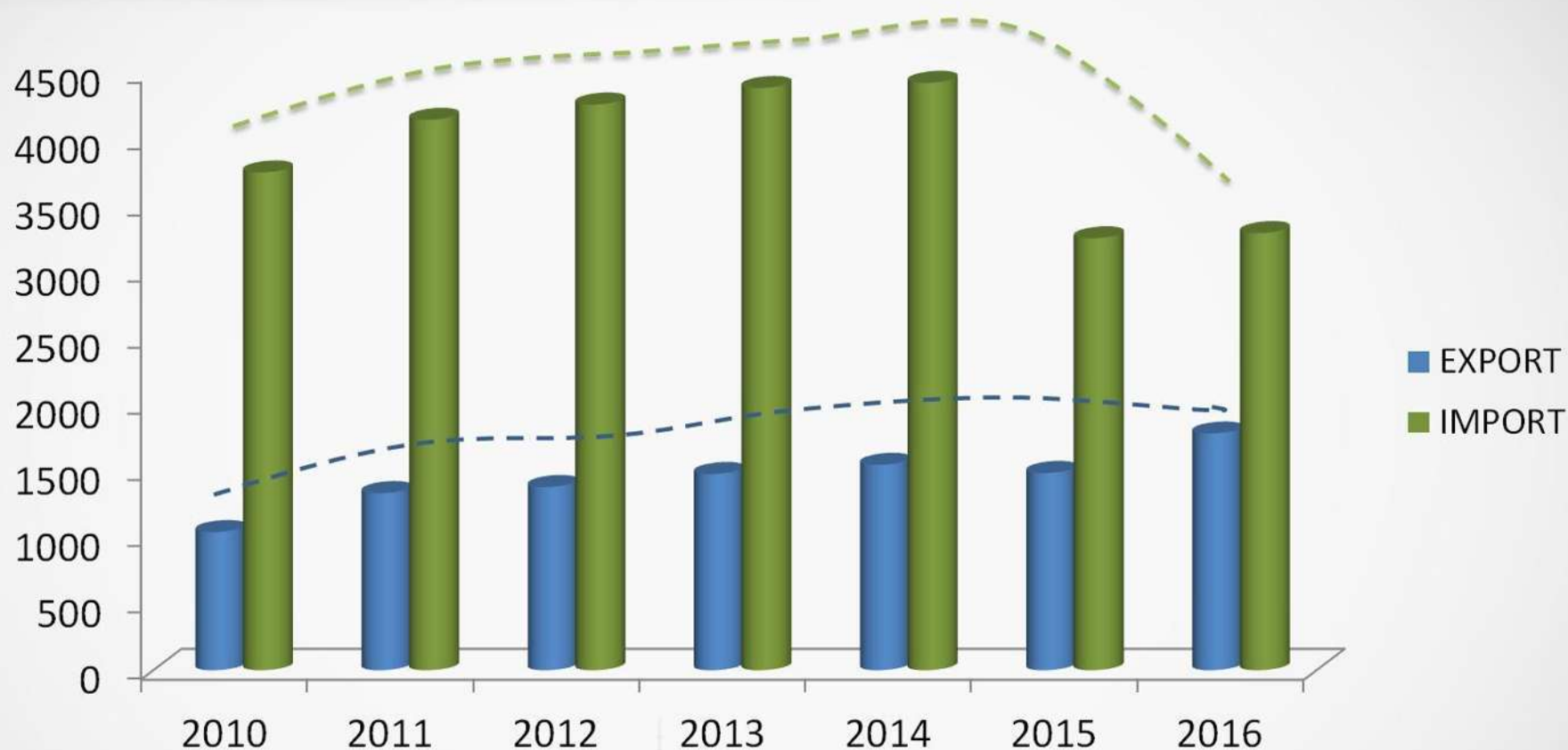
MAJOR EXPORT DESTINATIONS

Total exports in 2016

- \$ 1,783,000,000 -



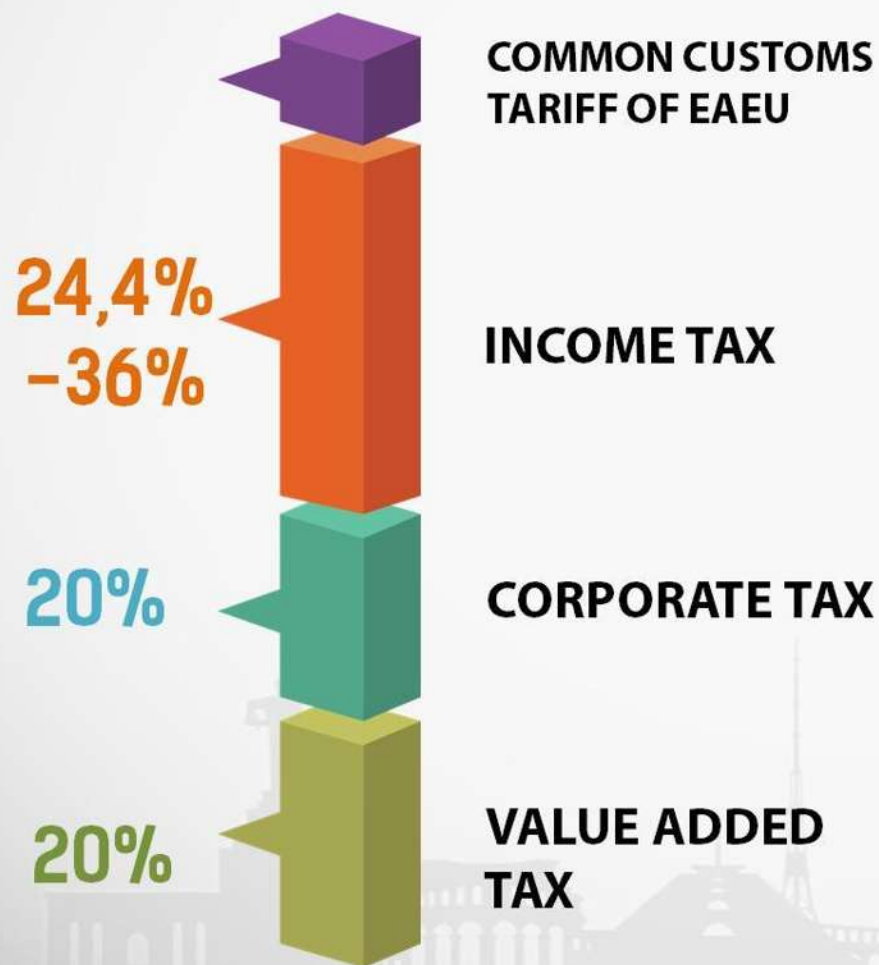
EXPORT / IMPORT VOLUMES



mIn.USD	2010	2011	2012	2013	2014	2015	2016
EXPORT	1041	1329	1380	1478	1547	1486	1783
IMPORT	3749	4151	4261	4385	4424	3254	3292
BALANCE	-2708	-2811	-2881	-2907	-2877	-1768	-1509

TAX SYSTEM

General taxation regime



Simplified taxation regime

3,5% – 10%

ON TURNOVER

- Replaces Value Added Tax and Corporate Tax for SMEs.
- Reduces the amount of data to be filed by the taxpayers with the tax authority.
- The tax rate is differentiated based on the type of income.
- Taxpayer's turnover from the previous calendar year should not exceed **AMD 115 million (around 240.000 USD)**

TAX INCENTIVES FOR INVESTORS

FREE ECONOMIC ZONES

TAX EXEMPTIONS

- *In border areas of Armenia*
- *In Dilijan city and bordering areas*

TAX EXEMPTIONS

for IT start-up companies

PROFIT TAX

privileges for large exporters

VAT PAYMENTS

postponement for up to 3-year period for importing equipment and goods within the scope of investment projects.

CUSTOMS DUTY

exemption within the scope of investment projects.

FREE ECONOMIC ZONES

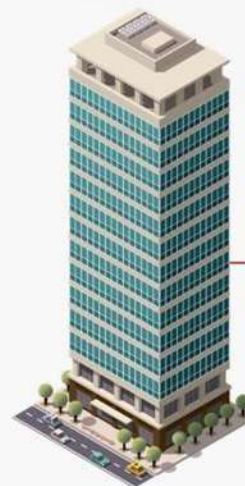
JEWELRY

MERIDIAN FEZ
OFFICE AND INDUSTRIAL
PREMISES



HI – TECH

ALLIANCE FEZ
OFFICE PREMISES



2

**FREE
ECONOMIC
ZONES**



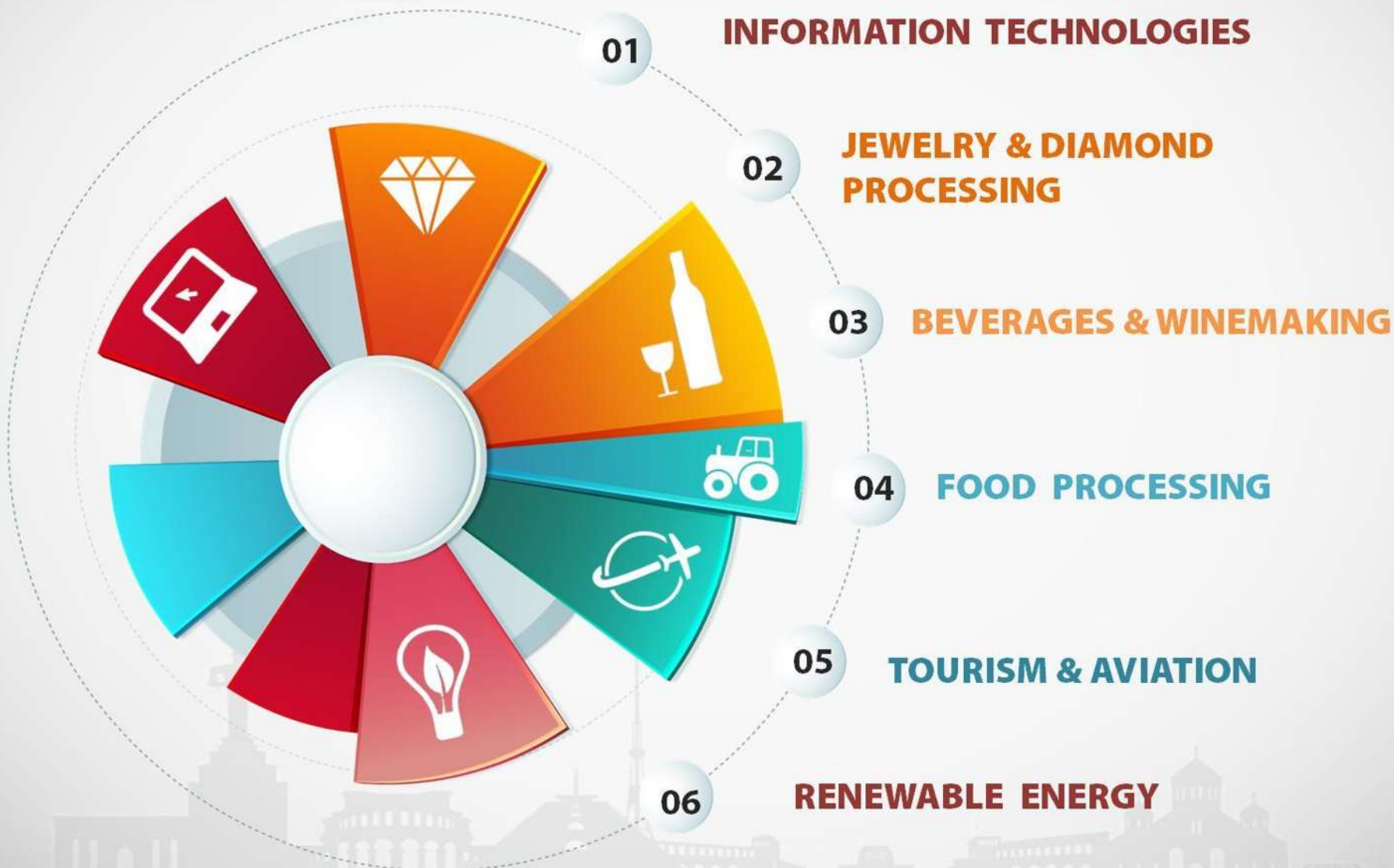
ALLIANCE FEZ
INDUSTRIAL PREMISES

*Free Economic Zones are
located in Yerevan.*

TAX INCENTIVES

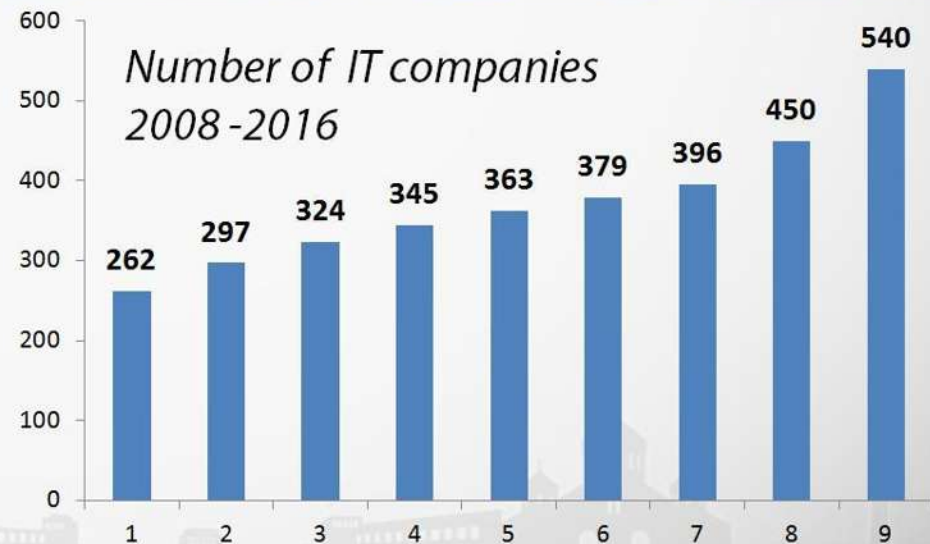


PROMISSING SECTORS



INFORMATION TECHNOLOGIES

- *World-class R&D capabilities in engineering, computer science, physics, and mathematics*
Well-educated and talented workforce with technical skills and English language proficiency
- *Strong university programs with specializations in IT and related sciences*
- *Highly competitive labor costs and low operating costs*
- *Solid government support for the sector*
- *Sustainable and continuous growth in the IT sector*
- *Extensive experience with large multinational companies*
- *IP protection laws and regulations meeting international standards*



JEWELRY & DIAMOND PROCESSING

- *Ancient jewelry making traditions in Armenia*
- *Skilled labor force incorporating recently arrived Armenians from Syria, Low labor cost, considerable number of sector players (10000 jewelers)*
- *Strong comparative advantage compared to CIS countries: 2nd exporter after Russia*
- *Positive image of Armenian jewelry in certain export markets*
- *Favorable tax conditions in Armenia (Free Economic Zone)*
- *Absence of duties on import from jewelry items from Armenia in main target markets*



BEVERAGES & WINEMAKING

- *Steady growth of production, sales and exports in the last years*
- **Strong comparative advantage:** *Armenia is the 5th global exporter of grape brandy, and the top exporter among CIS region.*
- *Long time tradition, strong know-how, professional education (Wine Academy)*
- *Many producers (farmers) and open market*



FOOD PROCESSING

- Long established tradition of producing high quality processed food
- Export oriented and diverse agro-food processing sector
- Developed logistic and distribution services
- Effective food safety system based on international standards
- Favorable and unique soil and climate conditions for growing of agricultural species
- Seven research institutions, one higher education institution and eight state colleges offer education and research activities in food processing sector
- Estimated to be worth USD 900 million, sector is one of the largest industries in Armenia, **directly employing about 21,000 people**



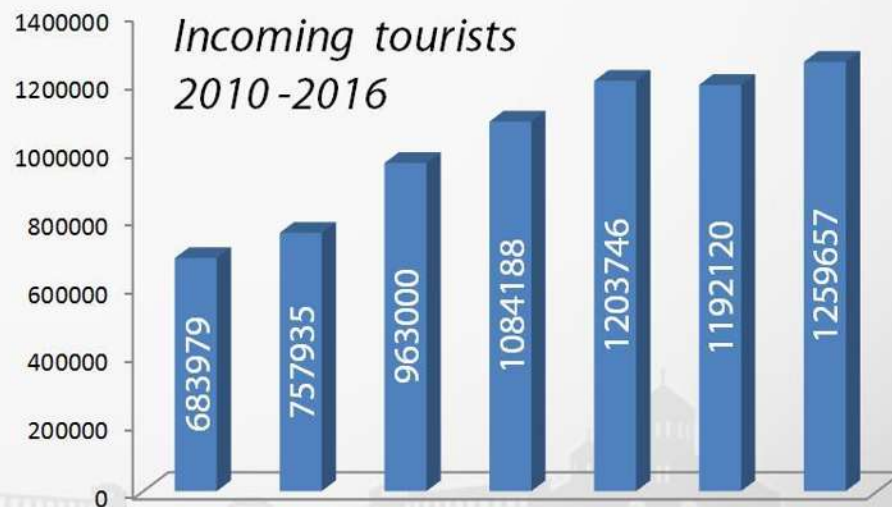
TOURISM SECTOR

- 15-20% annual growth of the number of incoming tourists.
- Second home for around 8 million Armenians living in different countries
- More than 5000 historical monuments spread around the country, some included in UNESCO World Heritage
- The longest ropeway in the World "Wings of Tatev" – 5.7 km
- Ski resorts – Tsakhkadzor with modern 6 lifts rope-way
- Mineral Spa resorts – Jermuk, Bjni, Dilijan, Arzni



AVIATION SECTOR

- Armenia is implementing "Open Skies" policy in the field of civil aviation and air communication.
- Reconstructed "Zvartnots" Intl. Airport, the main air gate of Armenia, was recently declared the best airport in CIS countries.
- Shirak is the 2nd largest airport located in 120 km from Yerevan. Airport is granted certain tax exemptions and can be cost efficient option specifically for low cost airlines.



RENEWABLE ENERGY

- *Favorable legislation, fixed feed-in tariffs effective for 20 years, tax incentives*
- *Hydro resources are the most widely used among the renewable energy resources.*
- *Significant solar energy potential. The average annual amount of solar energy flow per sq. m. of horizontal surface is about 1720 kWh (the European average is 1000 kWh).*
- *Number of hydropower, geothermal and solar investment projects are available for PPP implementation*



Renewable Energy Generation Capacity and Production Targets by 2020-2030

	Capacity installed (MW)		Generation (GWh)	
	2020	2025	2020	2025
Small Hydro	377	397	1,049	1,106
Wind	50	100	117	232
Geothermal	25	100	373	745
PV	40	80	88	176
Total	492	677	1,627	2,259

PPP OPPORTUNITIES

1

FREE ECONOMIC ZONE IN SYUNIK REGION

*According to the preliminary estimates, the required investment is around **USD 28 million***



2

COPPER SMELTER PLANT INVESTMENT PROJECT

*According to the preliminary estimates the required investment is around **USD 400-450 million***



PPP OPPORTUNITIES

3

NORTH-SOUTH ROAD CORRIDOR INVESTMENT PROJECT

*The preliminary estimated cost of construction works of the North-South Road Corridor Investment program is about **USD 2-3 billion***



4

YEREVAN'S 33RD DISTRICT INVESTMENT PROJECT

*The preliminary estimated cost of construction works of the Investment Program is about **USD 90 million***



MAJOR BRANDS



Beeline™

INDITEX

HYATT®

CONTOURGLOBAL®



pepsi



Hilton

D-Link

Coca-Cola



ACBA-CREDIT AGRICOLE

SIEMENS

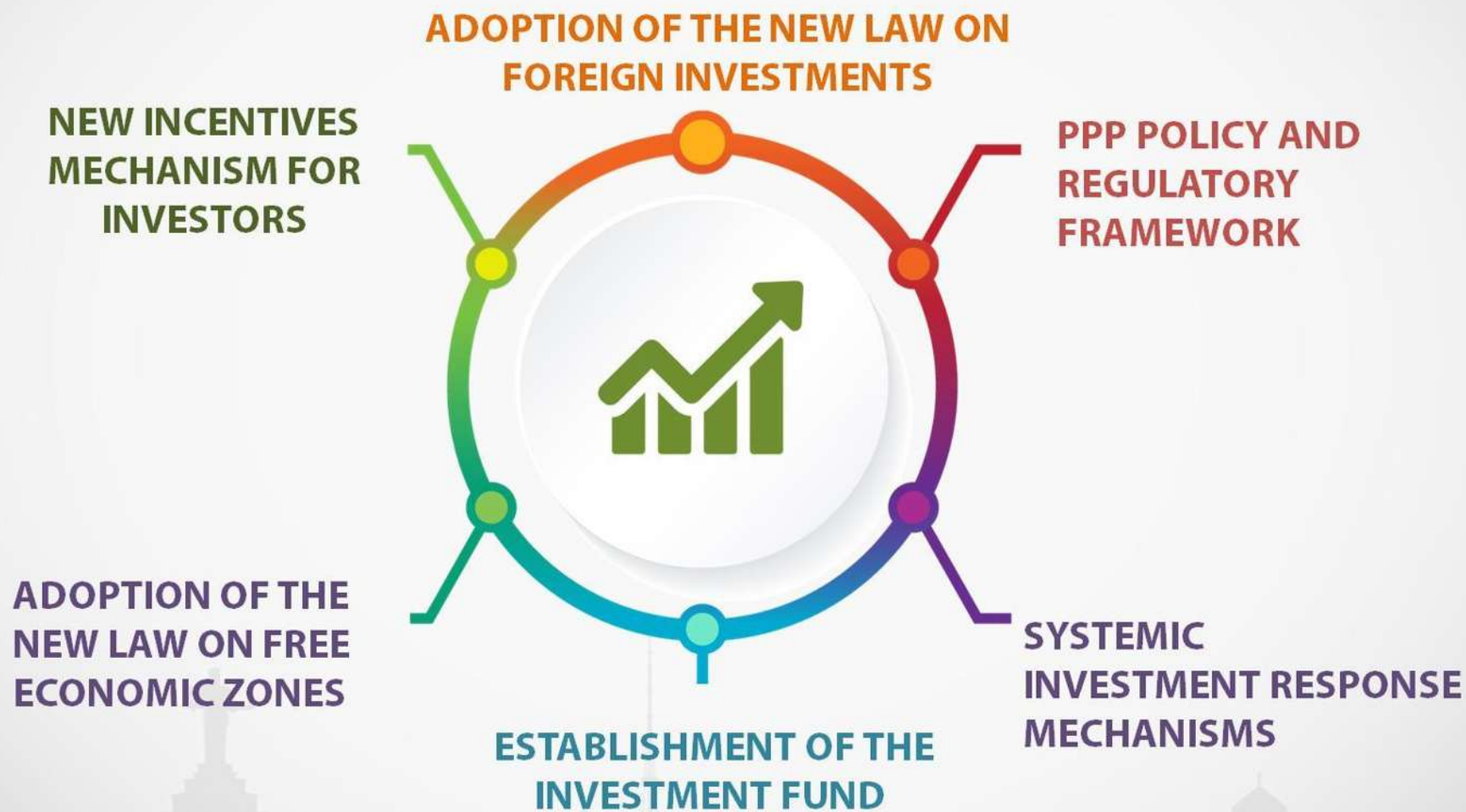
Radisson BLU



Microsoft

SYNOPSYS®

REFORMS AND FUTURE ACTIONS



STATE SUPPORT ORGANIZATIONS



SME Investments UCO
www.smeinvest.am



Center for Strategic Initiatives
www.reforms.am



Development Foundation of Armenia
www.dfa.am



EXPORT INSURANCE AGENCY OF ARMENIA

Export Insurance Agency of Armenia
www.eia.am



SME Development National Center
www.smednc.am

DEVELOPMENT FOUNDATION OF ARMENIA



INVESTMENT PROMOTION & SERVICING

- Inform potential investors of overall investment environment and opportunities
- One Stop Shop for investors
- On the ground advice: legal, tax, customs, HR, financing, incentives
- Aftercare services

EXPORT PROMOTION & SUPPORT

- Capacity Building: training, referrals
- Direct Support: loan subsidies, certification support, trade fair participation
- Buyer outreach: distributors trips, Made in Armenia expo, business forums
- Market Research and export regulatory info

WHY ARMENIA ?



FAVORABLE INVESTMENT LEGISLATION.

ONE OF THE MOST OPEN INVESTMENT REGIMES.
"OPEN-DOOR" POLICY TOWARDS FOREIGN INVESTORS



**HIGHLY EXPERIENCED, CREATIVE, COST
EFFICIENT AND WELL EDUCATED
WORKFORCE**



**STABLE MACROECONOMIC & POLITICAL
ENVIRONMENT**



**STABLE BANKING SYSTEM COMPLIANT
WITH INTERNATIONAL STANDARDS**



**COMPREHENSIVE CONTINUOUS REFORMS OF
BUSINESS ENVIRONMENT**



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